



A.1 REPORTS OF ACCOMPLISHMENTS

This section of the Appendix shows the reports of accomplishment for the 2008-2012 Short Term Work Program and the 2013-2017 Short Term Work Program.



2008-2012 SHORT TERM WORK PROGRAMS

FLOYD COUNTY

PROJECT NAME/DESCRIPTION	COMPLETE	UNDERWAY	POSTPONED	DROPPED	NOTES
ECONOMIC DEVELOPMENT					
Reassess the concept of economic development through the Rome/Floyd 20/20 process involving the two local government and the Greater Rome Chamber of Commerce (update of process completed in 2007)		x			Ongoing
The construction of a speculative industrial building will be completed				x	The focus of industrial marketing has moved toward development of large tracts of land with utilities, access, heavy-industrial zoning, etc.
Adopt new software program for marketing, recruitment and support of existing businesses		x			Ongoing
Increase efforts to support and recruit small businesses		x			Ongoing
Target avionics and aeronautics businesses for recruitment		x			Ongoing
Floyd County will continue to market and promote the Forum to increase conventions and trades show activity		x			Ongoing
HOUSING					
Establish a County-wide down-payment assistance program for new housing	x	x			Program was established in 2012
Floyd County will encourage, and work with neighborhood groups to actively promote redevelopment in blighted neighborhoods and preservation of existing healthy neighborhoods		x			Ongoing
INFRASTRUCTURE, UTILITIES, SERVICES					
The Floyd County Police Department will maintain its certification.		x			Ongoing
The Floyd County Police Department will work with other agencies to improve communication by upgrading to a multi-jurisdictional radio system.	x				Completed in 2013 with SPLOST funding
The Floyd County Police Department will work to retain experienced officers within the department		x			Ongoing

PROJECT NAME/DESCRIPTION	COMPLETE	UNDERWAY	POSTPONED	DROPPED	NOTES
INFRASTRUCTURE, UTILITIES, SERVICES (CON'T)					
Update the Local Emergency Operations Plan.		x			Ongoing
Improve communication infrastructure and upgrade the emergency communication system	x				Completed in 2013 with SPLOST funding
Construct new Work Release Center on Black Bluff Road	x				Completed in 2009
Floyd County will continue to contract with the City of Rome for the provision of fire protection services		x			Ongoing
The Fire Department will continue to relocate the existing stations as the joint facility study indicates when funds are available.		x			Ongoing
Renegotiate water purchase contract between Floyd County and the City of Rome		x			Ongoing
The County will place its primary emphasis on improving the existing water system and lines will be extended on a cost per customer basis		x			Some are completed, others remain
The County will protect potential sources of water for future use through actions that could include land acquisition, zoning, purchase of development easements, etc.		x			Ongoing
The County will continue to seek the best prices for its water supply		x			Contracting with the City of Calhoun
The County will review its water system operating and materials standards		x			Ongoing
Conduct a watershed assessment	x				Completed in 2012-2013
Review billing cycles periodically		x			Ongoing
Review water rate structures and minimum billing amounts		x			Ongoing
Initiate a program to replace all 2-inch water distribution lines		x			Ongoing
The County will continue to seek and develop new sources of groundwater		x			Ongoing
The County will work with the City of Rome to provide equitable sewer rates to County residents based on rate studies and/or arbitration.		x			Ongoing
Improve parking at Historic County Courthouse		x			
Construct parking deck adjacent river near the Forum	x				Completed in 2010

FLOYD COUNTY

PROJECT NAME/DESCRIPTION	COMPLETE	UNDERWAY	POSTPONED	DROPPED	NOTES
RECREATION					
Construct town green adjacent river, near Forum	x				Completed in 2010
Floyd County will continue to encourage further public and private development along the rivers, in areas where development is appropriate.	x	x			Ongoing
At-risk and low-income youth will be encouraged to participate in organized recreation activities via a scholarship program		x			Ongoing
Construct recreation center at North Floyd Park	x				Completed in 2010
Additional greenways and trails will be provided within the community incorporating the Pinhoti Trail through Floyd County, additional access to streams, and additions to the Rome and Cave Spring trail systems		x			Ongoing
Construct 2 new tennis courts at Etowah Park				x	Lack of funding
Renovate North Rome Swim Center	x				Completed in 2010
Renovate Marine Armory building for Recreation Administrative Offices	x				Completed in 2011
TRANSPORTATION					
Complete the projects identified within the Floyd-Rome Urban Transportation Study Area as part of the duly adopted Transportation Improvement Program.		x			Ongoing
Complete the projects identified by the Jordan, Jones and Golding study of 2002		x			Ongoing
Support the development of a direct connection to I-75 and I-85 from Rome and US 411.		x			Ongoing
Support the development of the completion of the Veteran's Memorial Highway road system around Rome		x			Ongoing
Support the widening to four lanes of Highway 101 from Rome to Rockmart, including intersection changes at the Ledbetter Interchange in Rome to feed traffic from SR 101 onto US411 and US27 without the use of Dean Street		x			Ongoing
Support completion of widening to four lanes of SR140 from US27 in northern Floyd County east to I75		x			Ongoing
Support completion of widening to four lanes of US27 from Chattanooga to I20		x			Ongoing

PROJECT NAME/DESCRIPTION	COMPLETE	UNDERWAY	POSTPONED	DROPPED	NOTES
TRANSPORTATION (CON'T)					
Purchase of right-of-way along US411 east for future construction of frontage roads	x				Completed in 2012
Construct connector road from Old School Road to Braves Boulevard	x				Completed in 2012
Improve Huffaker Road from Fouche Gap Road to Big Texas Valley Road		x			Ongoing
Complete economic development plan for Richard B. Russell Field	x	x			Ongoing
Construct new T-hangars at airport as needed			x		Postponed to 2017 due to lack of local funding match
Extend Runway 1/19 for 2,500 feet			x		Postponed to 2016; changed extension to 1,000 feet
Install edge lighting on Runway 7/25			x		Postponed to 2015
Extend Runway 7/25 for 750 feet			x		Postponed to 2018
Construct corporate hangar area west of terminal building			x		Postponed to 2014
Road resurface projects		x			Ongoing
SOLID WASTE					
The current Short-Term Work Program in the Joint Comprehensive Solid Waste Management Plan is hereby incorporated by reference.		x			Ongoing
Design, permit and construct new phases of the landfill as needed		x			Ongoing
Renovate remote solid waste site on Potts Road	x				
Renovate remote solid waste site on Hatfield Road	x				
NATURAL AND CULTURAL RESOURCES					
Continue to develop River Education Center at Old Pumping Station in Ridge Ferry Park	x				Completed in 2011
The County will continue its environmental awareness and education programs through participation in the Clean Community and Adopt-a-Stream/Wetland/Highway/Lake programs; and by conducting special events, workshops, and educational programs		x			Ongoing
Conduct a comprehensive survey of historic resources using the preliminary survey update				x	Lack of funding and staff

FLOYD COUNTY

PROJECT NAME/DESCRIPTION	COMPLETE	UNDERWAY	POSTPONED	DROPPED	NOTES
NATURAL AND CULTURAL RESOURCES (CON'T)					
Continue to map existing cemeteries located within Floyd County		x			Ongoing
The County will continue to support the Sara Hightower Regional Library		x			Ongoing
LAND USE					
Consider revisions to the ULDC to support the goals and objectives of the new Comprehensive Plan		x			
Complete an overlay district for the area surrounding the Richard B. Russell Airport				x	Lack of community interest
Complete an overlay district for the Highway 411 Corridor				x	Lack of community interest
GENERAL GOVERNMENT					
The facilities and programs of the local governments will comply with the Americans with Disabilities Act handicapped access requirements		x			Ongoing
Floyd County will consider adopting business licensing				x	Dropped after consideration
The governments will develop a more equitable method of cost sharing based on level of service in accordance with the Service Delivery Strategy Act of 1997. Agreement between Cave Spring, Rome and Floyd County will be reviewed and revised in 2018		x			Ongoing
The County is committed to support public education		x			Ongoing
Floyd County will work with The City of Rome to address the impacts of their anticipated annexation		x			Ongoing

CITY OF ROME

PROJECT NAME/DESCRIPTION	COMPLETE	UNDERWAY	POSTPONED	DROPPED	NOTES
ECONOMIC DEVELOPMENT					
Continue to develop a Revolving Loan Fund with capital assets of one million dollars		x			Ongoing
Encourage local governments and businesses to shop locally		x			Ongoing
HOUSING					
The City will continue to review and adapt if necessary its development codes to encourage the development of housing that is diverse in type and pricing		x			Ongoing
Continuing loan fund offering assistance to first-time home buyers and expand the program county-wide		x			Ongoing
Habitat for Humanity and similar housing efforts and organizations will be encouraged by the City		x			Ongoing
Build new affordable single family housing units as infill development in existing residential neighborhoods		x			Ongoing
The City of Rome will encourage, and work with, neighborhood groups to actively promote redevelopment in blighted neighborhoods and preservation of the existing, healthy neighborhoods		x			Ongoing
The City of Rome will work with developers to create a mix of housing in South Rome based on the Master Plan		x			Ongoing; as of 2012, 82 units in the Mercy Housing project
Create an East Rome Development Plan	x				
Create and implement a Comprehensive Housing Plan which will include a housing needs assessment and housing task force	x				
INFRASTRUCTURE, UTILITIES, SERVICES					
Increase the number of police officers on patrol within the City by expanding the fleet of patrol cars by 6 (2 per shift)				x	Dropped as written, likely to be re-written as an activity
Complete the process of equipping Automated Locator Systems on emergency vehicles, and tie this system into the Rome - Floyd County GIS system	x				Completed in 2010
Improve communication infrastructure and upgrade the emergency management and public safety communication system	x				
The City will continue its contract with Floyd County to provide fire protection		x			Ongoing

CITY OF ROME

PROJECT NAME/DESCRIPTION	COMPLETE	UNDERWAY	POSTPONED	DROPPED	NOTES
INFRASTRUCTURE, UTILITIES, SERVICES (CON'T)					
The Fire Department will relocate the existing stations as the joint facility study indicates when funds are available		x			Ongoing
Renovate stations #2, #9, and #10	x				
Construct new fire training facility	x				
Address isolated "pockets" of water distribution between Floyd County and the City of Rome in accordance with the Service Delivery Strategy Act of 1997	x				
Replace small water mains along Woodland Drive, North McLin Street, Wilkins Street, Central Avenue, Plymouth Road, Crestwood Drive, Susan Wayne Circle, Griffin Road, Brown Fox Drive, Ross Street and Beaver Run	x	x			Mains were replaced on nine streets; mains will be replaced on additional streets as the need arises and funds are available
Carry out water tank maintenance		x			Ongoing
Renovate operations building	x				
Construct new Etowah River pumping station			x		Rescheduled for 2017
Conduct a watershed assessment	x				
Construct Trend Mills Complex fire protection system improvements	x				
Conduct water rate study		x			Ongoing
Construct Darlington Drive water main	x				
Major upgrade to Blacks Bluff Wastewater Treatment Plant	x				
Relocate utilities to accommodate street and road improvement projects as necessary		x			Ongoing
Construct Woodbine Avenue sewer main		x			Scheduled for completion in 2013
Replace Avenue A sewer main	x				
Construct Possum Technology Parkway Station			x		Postponed to 2014
Construct Wilshire Road sewer main			x		Postponed to 2014
Install new bar screen on Coosa Wastewater Treatment Plant	x				
Carry out individual maintenance and improvement projects listed on the Water and Sewer Department 5-Year Plan (Water)	x				Completed, however the activity will advance into the next five-year plan period
Carry out individual maintenance and improvement projects listed on the Water and Sewer Department 5-Year Plan (Sewer)	x				Completed, however the activity will advance into the next five-year plan period
Construct sludge handling facility at Water Filter Plant	x				

PROJECT NAME/DESCRIPTION	COMPLETE	UNDERWAY	POSTPONED	DROPPED	NOTES
INFRASTRUCTURE, UTILITIES, SERVICES (CON'T)					
The City will continue to encourage further public and private development along the rivers, in areas where development is appropriate		x			Kingfisher Trail completed in 2012
Construct town green adjacent river, near Forum	x				Completed in 2010
Construct parking deck adjacent river, near Forum	x				Completed in 2011
Construct South Rome youth center	x				
Renovate City Hall/Carnegie Building	x				
RECREATION					
At-risk and low-income youth will be encouraged to participate in organized recreation activities via a scholarship program		x			Ongoing
Additional recreational opportunities will be provided within the neighborhoods incorporating the use of greenways and trails system, particularly using the existing Heritage Trail system		x			Some are complete, others remain
Construct a pedestrian bridge over the Oostanaula River from West 3rd Street to downtown area	x				
Additional greenways and trails will be provided within the community incorporating the Pinhoti Trail through Floyd County, additional access to streams, and additions to the Rome and Cave Spring trail systems		x			Ongoing
Support opportunities for low/moderate income youth to play golf		x			Ongoing
Renovate North Community Park and Rome Swim Center	x				
Renovate existing building for recreation administrative complex	x				

CITY OF ROME

PROJECT NAME/DESCRIPTION	COMPLETE	UNDERWAY	POSTPONED	DROPPED	NOTES
TRANSPORTATION					
The community will implement the 20-year Transportation Plan by: 1. Developing a multi-modal approach to transportation incorporating trail and river corridors and public transit as well as roads to meet the future transportation needs of the community. 2. Improving and expanding the role of public transit services within the county. 3. Committing adequate dollars to repair and maintain existing local roads, highways and bridges. 4. Continuing efforts to improve traffic flow on the three major arterials passing through Rome: Turner McCall Blvd., Shorter Ave., and Martha Berry Blvd.					Ongoing
Complete the projects identified within the Floyd-Rome Urban Transportation Study Area as part of the duly adopted Transportation Improvement Program.		x			Ongoing
Complete the projects identified by the Jordan, Jones and Golding study of 2002		x			Ongoing
The community will actively support the development of a direct connection to I-75 and I-85 from US411		x			Ongoing
The community will actively support the development of the completion of the Veteran's Memorial Highway road system around Rome		x			Ongoing; should be completed by 2014
Relocate Heritage Park access and upgrade levee	x				
Construct new Rome High/Middle School access road	x				
Improve Shorter Avenue/Redmond Road intersection	x				
Improve South Broad Street corridor and sidewalk	x				
Replacement transit coaches		x			Ongoing
Replacement tools and equipment		x			Ongoing
Capital maintenance parts		x			Ongoing
Facility repairs (includes repair and paving of parking lot)		x			Ongoing
Purchase fare boxes		x			Ongoing
Replacement buses (hybrid)		x			Ongoing
Replacement shop and maintenance vehicles		x			Ongoing
Office equipment		x			Ongoing
Renovate Bus Shelters		x			Ongoing

PROJECT NAME/DESCRIPTION	COMPLETE	UNDERWAY	POSTPONED	DROPPED	NOTES
TRANSPORTATION (CON'T)					
Upgrade bus wash	x				
Purchase security radios and cameras		x			Ongoing
SOLID WASTE					
The current Short-Term Work Program in the Joint Comprehensive Solid Waste Management Plan is hereby incorporated by reference.		x			"Waste collection is now mechanical using carts; also recycling"
Design, permit, and construct new phases of the landfill as needed		x			New Phase VII is now open
NATURAL AND CULTURAL RESOURCES					
Continue to develop River Education Center at Old Pumping Station in Ridge Ferry Park	x				Completed in 2010
The City will continue its environmental awareness and education programs through participation in the Clean Community and Adopt-a-Stream/Wetland/Highway/Lake programs; and by conducting special events, workshops, and educational programs		x			Ongoing
Conduct a comprehensive survey of Rome's historic resources.				x	Lack of funding and staff
Use survey data as basis to identify individual properties and districts with potential for National Register eligibility or local designation.				x	Lack of funding and staff
Consider the nomination of additional historic properties to the National Register or Georgia Register, as opportunities arise		x			Ongoing
Analyze local zoning ordinance and land use for impacts upon historic properties		x			Ongoing
Work on associated problems that impact historic properties, such as code enforcement		x			Ongoing
Assist local non-profit organizations to maintain and improve property owned in Historic Downtown Rome (ex. Desoto Theater and RAHM)		x			Ongoing
The community will continue to support a diverse and active level of cultural activity		x			Ongoing

CITY OF ROME

PROJECT NAME/DESCRIPTION	COMPLETE	UNDERWAY	POSTPONED	DROPPED	NOTES
LAND USE					
Consider revisions to the ULDC to support the goals and objectives of the new Comprehensive Plan		x			Ongoing
Re-write and strengthen the City's Tree Ordinance.	x				
Complete an overlay district for the area surrounding the Richard B. Russell Airport				x	County project
Complete an overlay district for the Highway 411 Corridor				x	County project
Actively promote redevelopment in blighted neighborhoods and preservation of the existing, healthy neighborhoods		x			Ongoing
Encourage the formation of neighborhood groups, and work with them to promote safe, viable neighborhoods.		x			Ongoing
Continue to enforce housing codes, nuisance ordinance, and solid waste ordinance.		x			Ongoing
Support the efforts of the South Rome Redevelopment Comm. and agency		x			Ongoing
GENERAL GOVERNMENT					
Work with City government to minimize the Hispanic language barrier.	x				
Update service delivery through incorporation of technology in city offices		x			Ongoing
The governments will develop a more equitable method of cost sharing based on level of service in accordance with the Service Delivery Strategy Act of 1997. Agreement between Cave Spring, Rome and Floyd County will be reviewed and revised in 2008		x			Ongoing
The City of Rome will work with Floyd County to address the impacts of their anticipated annexation		x			Ongoing

CITY OF CAVE SPRING

PROJECT NAME/DESCRIPTION	COMPLETE	UNDERWAY	POSTPONED	DROPPED	NOTES
ECONOMIC DEVELOPMENT					
The City will continue to focus its economic efforts towards the downtown area and encourage local governments and businesses to shop locally using signage and other means		x			Ongoing
HOUSING					
The local government will actively promote redevelopment in blighted neighborhoods and preservation of the existing, healthy neighborhoods		x			Ongoing
INFRASTRUCTURE, UTILITIES, SERVICES					
The City will expand the sewer distribution system and treatment facility to encourage annexation of more residential areas along the Rome Highway, Mills Road, and Spout Springs Road		x			Ongoing; to be listed in the 2013-2017 STWP with revised scope
"The City will improve the water system so as to make it more profitable and provide fire protection. This includes improvements to the Rolater Park booster station"	x	x			Rolater Park booster station improvements were completed in 2009. Improvement of the system will be ongoing - will be listed in the 2013-2017 STWP
The City will reduce water leakage in the water system throughout the community	x	x			In the period from 2008-2012, a monitoring system and reporting process were developed. Activity will be listed in the 2013-2017 STWP; specific project is selection of a consultant to address specific problems
The City will support the Community Day Care Center for children		x			Ongoing
The City will continue to support the efforts of a private organization to construct a resource center for deaf residents. The City will assist as it is feasible to do so	x				Activity was discontinued because the private organization became inactive
The City will renovate and reequip the fire station	x				Completed in 2009
The City will renovate the dining hall on the Georgia School for the Deaf campus for use as a community/ senior center	x				Completed in 2009

CITY OF CAVE SPRING

PROJECT NAME/DESCRIPTION	COMPLETE	UNDERWAY	POSTPONED	DROPPED	NOTES
RECREATION					
At-risk and low-income youth will be encouraged to participate in organized and recreation activities		x			Ongoing
"Additional recreational opportunities may be provided within the neighborhoods by incorporating the use of greenways and a trails system linking downtown and Rolater Park with the residential areas of the City"		x			In 2012, a walking trail in Rolater Park was completed
SOLID WASTE					
Cave Spring will continue to cooperate with the City of Rome and Floyd County in operating a joint sanitary landfill facility.		x			Ongoing
The City will seek to reuse and recycle 100% of its wastes		x			Ongoing
NATURAL AND CULTURAL RESOURCES					
The community will continue to support a diverse and active level of cultural activity including, but not limited to, museums, music organizations, and theatre groups		x			Ongoing
GENERAL GOVERNMENT					
The City of Cave Spring will continue a Capital Improvement Program for budgeting large capital items that will include the use of depreciation and reserve fund accounts to finance the purchase of major equipment and facilities		x			Ongoing
The facilities and programs of the City will continue to comply with the Americans with Disabilities Act handicapped access requirements as required by law		x			A new welcome center is handicap accessible
The governments will develop a more equitable method of cost sharing based on level of service in accordance with the Service Delivery Strategy Act of 1997		x			Services Delivery Strategy was revisited in 2008-2010; language concerning support for the jail and fire services was formalized
The City of Cave Spring will work with the Floyd County Board of Education to address the impacts of their anticipated annexation. The population projections project that Cave Spring will add approximately 225 new residents over the next twenty years. Many of these residents will be added by annexation		x			Cave Spring will continue to annex contiguous property and will coordinate such activities with the Floyd County Board of Education

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2013-2017 SHORT TERM WORK PROGRAMS

FLOYD COUNTY

PROJECT NAME/DESCRIPTION	COMPLETE	UNDERWAY	POSTPONED	DROPPED	NOTES
ECONOMIC DEVELOPMENT					
Reassess the concept of economic development through the Rome/Floyd 20/20 process involving the two local government and the Greater Rome Chamber of Commerce (update of process completed in 2007)	x				Update in 2014. Creation of Partners in Prosperity
Increase efforts to support and recruit small businesses				x	This item is better suited as a policy, rather than a project.
Target avionic and aeronautic businesses for recruitment				x	This item is better suited as a policy, rather than a project.
Floyd County will continue to market and promote the Forum to increase conventions and trades show activity	x	x			New private management contract with Safari Hospitality Management. \$1.4 million in facility improvements and support of development of downtown.
Adopt new software program for marketing, recruitment and support of existing businesses			x		Will discuss with economic development staff to look at possible software options
HOUSING					
Establish a County-wide down-payment assistance program for new housing				x	
Floyd County will encourage, and work with neighborhood groups to actively promote redevelopment in blighted neighborhoods and preservation of existing healthy neighborhoods				x	Working in Lindale, Shannon, and Riverside communities currently. This item is better suited as a policy, rather than a project.
INFRASTRUCTURE, UTILITIES, SERVICES					
The Floyd County Police Department will maintain its certification.	x				Complete March 2016
The Floyd County Police Department will work to retain experienced officers within the department		x			2015 Pay plan adopted with 3-year implementation. 50% funding of POAB in 2017. Retirement options under discussion.

PROJECT NAME/DESCRIPTION	COMPLETE	UNDERWAY	POSTPONED	DROPPED	NOTES
INFRASTRUCTURE, UTILITIES, SERVICES (CON'T)					
Update the Local Emergency Operations Plan.		x			Plan update is currently underway. Expected completion is fall of 2018
Floyd County will continue to contract with the City of Rome for the provision of fire protection services	x				Fire contract renewed in 2018.
The Fire Department will continue to relocate the existing stations as the joint facility study indicates when funds are available.		x			5 of 6 stations have been relocated. Discussions are underway on final relocation. Funding is available from previous SPLOST.
Renegotiate water purchase contract between Floyd County and the City of Rome		x			Partial plan was agreed to in 2016. Discussion is underway and anticipate a new agreement in 2018.
The County will place its primary emphasis on improving the existing water system and lines will be extended on a cost per customer basis		x			Fulton Well restarted in 2015, Everett Springs system online in 2018, Floyd County has connected with multiple sources for redundancy.
The County will protect potential sources of water for future use through actions that could include land acquisition, zoning, purchase of development easements, etc.				x	Biddy Road was last acquisition and is inactive but ready when needed. Future source development is ongoing. This item is better suited as a policy, rather than a project.
The County will continue to seek the best prices for its water supply		x			Improved connections with adjacent communities (Rome, Calhoun, Adairsville) have improved pricing along with re-activating Fulton Well.
The County will review its water system operating and materials standards		x			Ongoing in accordance with GA EPD.
Conduct a watershed assessment	x				Regional watershed was started in 2010 and adopted by the Northwest Regional partnership in 2012.
Review billing cycles periodically		x			Continuously evaluating to manage billing cycles. We added text messaging, voice mail, and email reminders that have drastically reduced cut offs from over 500 per month to less than 100 on average.

FLOYD COUNTY

PROJECT NAME/DESCRIPTION	COMPLETE	UNDERWAY	POSTPONED	DROPPED	NOTES
INFRASTRUCTURE, UTILITIES, SERVICES (CON'T)					
Review water rate structures and minimum billing amounts		x			Last rate increase was in 2013. Bond debt ratio has been improving and maintenance has been steady. Rate study should be considered in next year.
Initiate a program to replace all 2-inch water distribution lines		x			Replaced 6 miles of 2 inch lines since 2013. Have about 40 miles left and budget to replace 2.5 miles per year.
The County will continue to seek and develop new sources of groundwater				x	Fulton Well Membrane System in 2015, Bidly Road well is also available for future use. Explorations in south Floyd County have continued. This item is better suited as a policy, rather than a project.
The County will work with the City of Rome to provide equitable sewer rates to County residents based on rate studies and/or arbitration.		x			This will work in conjunction with the City of Rome's water purchase agreement. This item is better suited as a policy, rather than a project.
RECREATION					
At-risk and low-income youth will be encouraged to participate in organized recreation activities via a scholarship program	x				Provide 50% off program fees for all foster children. Developed a scholarship program in 2017.
Additional greenways and trails will be provided within the community incorporating the Pinhoti Trail through Floyd County, additional access to streams, and additions to the Rome and Cave Spring trail systems				x	Floyd County is lead agency on Redmond Trail project connecting to other trails in the City of Rome. Lindale Trail was approved in 2017 SPLOST and will connect to King Fisher Trail to Lindale Community. Paddle in camp sites were also approved in 2017 SPLOST locations TBD. This item is better suited as a policy, rather than a project.

PROJECT NAME/DESCRIPTION	COMPLETE	UNDERWAY	POSTPONED	DROPPED	NOTES
RECREATION (CON'T)					
Floyd County will continue to encourage further public and private development along the rivers, in areas where development is appropriate.				x	Braves Blvd. area development, W 3rd Street streetscape, Support of 2 TAD projects (W 3rd & Braves Blvd.), dog park in North Ridge Ferry underway. This item is better suited as a policy, rather than a project.
TRANSPORTATION					
The community will implement the 20-year Transportation Plan by: 1. Developing a multi-modal approach to transportation incorporating trail and river corridors and public transit as well as roads to meet the future transportation needs of the community. 2. Committing adequate dollars to repair and maintain existing local roads, highways and bridges. 3. Continuing efforts to improve traffic flow on the three major arterials passing through Rome: Turner McCall Blvd., Shorter Ave., and Martha Berry Blvd.		x			20 year plan update in 2017. additional LMIG funds along with SPLOST funds and federal OSSP grants have increased additional dollars for maintaining local roads and bridges. Replaced Everett Springs bridge in 2017. Working with GDOT to widen Turner McCall bridge for improved flow through City center. This project should be broken out into several different projects in the next STWP to reflect progress and new transportation projects.
Complete the projects identified within the Floyd-Rome Urban Transportation Study Area as part of the duly adopted Transportation Improvement Program.	x				Redmond Trail (a one-mile loop) is complete. Other trail portions are complete and others are still under various states of development/ consideration. A pedestrian bridge over the Oostanula was constructed, connecting two sides of the Heritage Trail. Reconfiguration of the Ledbetter Interchange (US 411/SR 20/SR 53, SR 101/Dean Ave) is slated for future development.

FLOYD COUNTY

PROJECT NAME/DESCRIPTION	COMPLETE	UNDERWAY	POSTPONED	DROPPED	NOTES
TRANSPORTATION (CON'T)					
Complete the projects identified by the Jordan, Jones and Golding study of 2002	x				Several Commercial and Civic projects (Marriott, parking deck, town green) have been constructed, while others remain to be built/renovated (Unity Point)
Support the development of a direct connection to I-75 and I-85 from Rome and US 411.		x			Created the Bartow / Floyd Development Corridor in 2017 and now have a new project identification number with the 411 connection to I-75. Environmental studies are underway and construction is expected in 2022.
Support the development of the completion of the Veteran's Memorial Highway road system around Rome		x			New section completed and opened in 2015 SR 20 in Coosa to US 27. US 27 / Six Mile to SR 101 ready for construction and expected to let in 2019. Final section from SR 101 to US 411 scheduled in 2020. This project should be broken out into two different projects in the next STWP to reflect forecasted completion dates and updated cost estimates for each piece of the Bypass.

PROJECT NAME/DESCRIPTION	COMPLETE	UNDERWAY	POSTPONED	DROPPED	NOTES
TRANSPORTATION (CON'T)					
Support the widening to four lanes of Highway 101 from Rome to Rockmart, including intersection changes at the Ledbetter Interchange in Rome to feed traffic from SR 101 onto US411 and US27 without the use of Dean Street				x	GDOT has a revised project corridor to improve the Ledbetter Interchange connection by passing Dean Street. Discussions have been to utilize State Funding to complete the project. Other widening and improvements are still in planning stages to the bypass connection in Silver Creek. Areas south of the bypass have been revised to only include intersection improvements to the County line. This item is better suited as a policy, rather than a project.
Support completion of widening to four lanes of SR1-40 from US-27 in northern Floyd County east to I-75		x			SR 53 to I-75 currently under construction. Completion in 2020. Section from US-27 to is in planning stages.
Support completion of widening to four lanes of US-27 from Chattanooga to I-20				x	Support with GDOT and in Floyd County. This item is better suited as a policy, rather than a project.
Road resurface projects		x			Increased by 3 miles annually from previous 5 year period. Also have 5.2 million in SPLOST funding secured for paving over next 5 year period.
Improve Huffaker Road from Fouche Gap Road to Big Texas Valley Road		x			Some ROW has been purchased and preliminary planning. Was proposed in 2013 and 2017 SPLOST applications but did not make the final list.

FLOYD COUNTY

PROJECT NAME/DESCRIPTION	COMPLETE	UNDERWAY	POSTPONED	DROPPED	NOTES
TRANSPORTATION (CON'T)					
Complete economic development plan for Richard B. Russell Field		x			ALP was completed in 2017 and approved 2018. GDOT is currently working with Floyd County to complete and economic development plan anticipated to be complete in 2019.
Construct new T-hangars at airport as needed		x			Have not had the need to build new T-Hangars due to the recession. We bottomed out at 85% occupancy in 2010 but are currently 92% occupied. When needed we have adequate space reserved for them.
Extend runway 1/19 for 1,000 feet		x			Runway extension plans are complete. Bids are scheduled to be open June 29, 2018. Recommendation to commission in July 2018.
Construct corporate hangar area west of terminal building	x				Corporate hangar construction funding was approved in 2017 SPLOST. Construction date TBD.
Install edge lighting on runway 7/25			x		It is in the 5 year CIP currently. Currently scheduled for 2019 pending GDOT joint funding.
SOLID WASTE					
The current Short-Term Work Program in the Joint Comprehensive Solid Waste Management Plan is hereby incorporated by reference.		x			
Design, permit and construct new phases of the landfill as needed 2X		x			Phase 7 has begun
NATURAL & CULTURAL RESOURCES					
The County will continue its environmental awareness and education programs through participation in the Clean Community and Adopt-a-Stream/Wetland/Highway/Lake programs; and by conducting special events, workshops, and educational programs		x			Ongoing through joint partnership and funding with City of Rome.

PROJECT NAME/DESCRIPTION	COMPLETE	UNDERWAY	POSTPONED	DROPPED	NOTES
NATURAL & CULTURAL RESOURCES (CON'T)					
Continue to map existing cemeteries located within Floyd County	x				
The County will continue to support the Sara Hightower Regional Library		x			Annual support of \$1.259 million for operations and additional \$242k in capital projects in last 5 year period with an additional \$25k budgeted in 2018. Partnered with RACA to develop the Sennett Amphitheater on county property adjacent to the Library.
LAND USE					
Consider revisions to the ULDC to support the goals and objectives of the new Comprehensive Plan		x			ULDC and land use maps are updated annually.
GENERAL GOVERNMENT					
The governments will develop a more equitable method of cost sharing based on level of service in accordance with the Service Delivery Strategy Act of 1997. Agreement between Cave Spring, Rome and Floyd County will be reviewed and revised in 2018		x			Floyd County has 31 joint agreements with Rome and Cave Spring. We continue to evaluate our joint agreements and equity throughout Floyd County with our Joint Services Committee that meets every other month.
Floyd County will work with The City of Rome to address the impacts of their anticipated annexation				x	Ongoing with minimal annexations in last 5 year period. This item is better suited as a policy, rather than a project.

CITY OF ROME

PROJECT NAME/DESCRIPTION	COMPLETE	UNDERWAY	POSTPONED	DROPPED	NOTES
ECONOMIC DEVELOPMENT					
Continue to develop a Revolving Loan Fund with capital assets of one million dollars.		x			City facilitated creation of Banking on Downtown Loan program with local banks and continue to utilize state RLF programs through Georgia DCA and GA Cities Foundation.
Encourage local governments and businesses to shop locally.				x	The DDA works through the committee process and through direct marketing to encourage the community to shop local. This item is better suited as a policy, rather than a project.
HOUSING					
The City will continue to review and adapt if necessary its development codes to encourage the development of housing that is diverse in type and pricing.		x			As the City of Rome becomes aware of development codes that potentially hinder affordable housing, they can and will be reviewed. The Rome/ Floyd Planning Department works to maintain the Unified Land Development Code and recommends code changes as necessary and prudent.
Continuing loan fund offering assistance to first-time home buyers and expand the program county-wide.	x				This program has been completed under a joint effort through a grant awarded to Floyd County.
Habitat for Humanity and similar housing efforts and organizations will be encouraged by the City.				x	The City of Rome strives to support affordable housing developers. One example of this cooperation is the waiver of water and sewer tap fees along with discounted building permit fees for organizations and non-profits working to improve the quality of housing in the City of Rome and Floyd County. This item is better suited as a policy, rather than a project.

PROJECT NAME/DESCRIPTION	COMPLETE	UNDERWAY	POSTPONED	DROPPED	NOTES
HOUSING (CON'T)					
Build new affordable single family housing units as infill development in existing residential neighborhoods.		x			This program is ongoing with five new houses constructed as in-fill redevelopment in partnership with the SRRC on Wilson Ave. in South Rome. Three houses were sold and two are currently for sale. Additional in-fill housing construction is planned for 2018 and 2019.
The City of Rome will encourage, and work with, neighborhood groups to actively promote redevelopment in blighted neighborhoods and preservation of the existing, healthy neighborhoods.				x	The City has been a leader in neighborhood redevelopment for many years and continues to work closely with neighborhoods. An example of this would be the successful NEP program completed in North Rome and Summerville Park. This item is better suited as a policy, rather than a project.
The City of Rome will work with developers to create a mix of housing in South Rome based on the Master Plan.		x			The City worked in partnership with SRRC and Laurel Street Residential to construct 84 affordable housing rental units on a scattered site development through the LIHTC program. Construction was completed in 2017 and 80% of the units have been leased.
The City will continue to enforce housing codes, nuisance ordinance, and solid waste ordinance.				x	The Rome/Floyd County Building Inspections department employees three Code Enforcement Officers (one specifically for three low income neighborhoods) to help battle slum and blight. This item is better suited as a policy, rather than a project.

CITY OF ROME

PROJECT NAME/DESCRIPTION	COMPLETE	UNDERWAY	POSTPONED	DROPPED	NOTES
HOUSING (CON'T)					
The City will actively promote redevelopment in blighted neighborhoods and reservation of the existing, healthy neighborhoods.				x	The City of Rome supports redevelopment efforts and is always willing to lead the conversation of redevelopment and assist neighborhood groups as needed. This item is better suited as a policy, rather than a project.
Encourage the formation of neighborhood groups, and work with them to promote safe, viable residential neighborhoods.				x	The City of Rome supports efforts and is always willing to lead the conversation of redevelopment and assist neighborhood groups as needed. The City employees a Neighborhood Sustainability Director to facilitate neighborhood efforts. This item is better suited as a policy, rather than a project.
INFRASTRUCTURE, UTILITIES, SERVICES					
Re-develop the former General Electric property for commercial and recreational use.		x			The City of Rome is working with private organizations to construct bicycle paths, pedestrian paths and other forms of passive recreation on the GE property. The opportunity for further recreational opportunities are being studied for further implementation.
Analyze police activity and increase manpower available to optimize resources, as needed.	x				
The City will continue its contract with Floyd County to provide fire protection.		x			Fire protection services are contracted between Rome and Floyd County and shall remain in place for the next performance period.
The Fire Department will relocate the existing stations as the joint facility study indicates when funds are available.				x	This is to be removed from the next short-term work program performance period.

PROJECT NAME/DESCRIPTION	COMPLETE	UNDERWAY	POSTPONED	DROPPED	NOTES
INFRASTRUCTURE, UTILITIES, SERVICES (CON'T)					
Replace small water mains along streets in the City of Rome and Floyd County, as needed.		x			This activity is ongoing.
Carry out water tank maintenance.		x			This activity is considered ongoing and will remain on the next short-term work program performance period.
Construct new Etowah River pumping station.		x			This activity is considered ongoing and will remain on the next short-term work program performance period.
Conduct water rate study.		x			This activity is considered ongoing and will remain on the next short-term work program performance period.
Carry out individual maintenance and improvement projects listed on the Water and Sewer Department 5-Year Plan.		x			This activity is considered ongoing and will remain on the next short-term work program performance period.
Relocate utilities to accommodate street and road improvement projects as necessary.				x	This activity is ongoing, but is better suited as a policy, rather than a project.
Construct Woodbine Avenue sewer main.			x		Pending the completion of approved engineering design documents.
Construct Wilshire Road sewer main.			x		This project is postponed due to insufficient funding. Engineering design will also need to be completed to proceed with this project.
Construct Possum Technology Parkway Station.			x		This project is postponed due to previous station improvements which appear to have extended the useful life of the existing station.

CITY OF ROME

PROJECT NAME/DESCRIPTION	COMPLETE	UNDERWAY	POSTPONED	DROPPED	NOTES
RECREATION					
The City will continue to encourage public and private development along the rivers, in areas where development is appropriate				x	This item is better suited as a policy, rather than a project.
At-risk and low-income youth will be encouraged to participate in organized recreation activities via a scholarship program				x	This item is better suited as a policy, rather than a project.
Additional recreational opportunities will be provided within the neighborhoods incorporating the use of greenways and trails system, particularly using the existing Heritage Trail system				x	This item is better suited as a policy, rather than a project.
Additional greenways and trails will be provided within the community incorporating the Pinhoti Trail through Floyd County, additional access to streams, and additions to the Rome and Cave Spring trail systems	x				Additional trail develop activity is currently underway
Support opportunities for low/moderate income youth to play golf			x		This activity is currently postponed in our community due to lack of support from a private entity.
TRANSPORTATION					
The community will actively support the development of the completion of the Veteran's Memorial Highway road system around Rome				x	This item is better suited as a policy, rather than a project.
The community will actively support the widening to four lanes of Highway 101 from Rome to Rockmart, including intersection changes at the Ledbetter Interchange in Rome to feed traffic from SR 101 onto US411 and US27 without the use of Dean Street				x	This item is better suited as a policy, rather than a project.
The community will actively support completion of widening to four lanes of SR140 from US27 in northern Floyd County east to I-75				x	This item is better suited as a policy, rather than a project.
The community will actively support the development of a direct connection to I-75 and I-85 from Rome				x	This item is better suited as a policy, rather than a project.
Replace under-rated Crescent Avenue Bridge	x				
Improve Chulio Road at SR411 intersection			x		Funding constraints; was considered for the 2017 SPLOST, but was withdrawn.
2008 (Redmond Trail) and 2011 (Connectivity and Accessibility) TE grant match		x			

PROJECT NAME/DESCRIPTION	COMPLETE	UNDERWAY	POSTPONED	DROPPED	NOTES
TRANSPORTATION (CON'T)					
The City will replace transit coaches, with hybrid vehicles when possible					Presently purchasing 3 tripper buses, 1 Main Line bus on order and delivery is expected late February or early March; 1 Paratransit bus on order and delivery expected late March or early April; working on bid package for 3 Main Line low floor buses; I am also presently working on bid package for a 15-pass van to transport bus operators for shift changes at Midtown Transit Station and other needs such as Paratransit as necessary; and replacing 1 Administrative vehicle and 2 Supervisor vehicles.
The City will continue to replace tools and equipment for the transit department		x			These are funds put in capital grants each year for continued replacement for tools and equipment for Transit as needed.
The City will continue its capital maintenance parts program		x			These are funds put into capital grants each year for continued replacement for capital maintenance parts.
The City will repair and improve its transit facility to maintain efficiency				x	At present, there is are no repairs or improvements to the transit facility scheduled
The City will purchase fare boxes		x			These are funds put in capital grants and we are presently in the process of purchasing fare boxes.

CITY OF ROME

PROJECT NAME/DESCRIPTION	COMPLETE	UNDERWAY	POSTPONED	DROPPED	NOTES
TRANSPORTATION (CON'T)					
Transit department furniture and equipment will be replaced as needed		x			These are funds put into capital grants each year for replacement if needed for furniture, computers, etc.
Replacement shop and maintenance vehicles				x	At present, there is no shop or maintenance vehicle scheduled to be replace in a capital grant.
Renovate Bus Shelters		x			City has obtained a grant to purchase additional shelters and is in the process of going out for bid, if necessary, or plans to purchase off of the last bid process.
Purchase security radios and cameras				x	These are funds put in capital grants and we purchase additional or replacement as needed each year.
SOLID WASTE					
The current Short-Term Work Program in the Joint Comprehensive Solid Waste Management Plan is hereby incorporated by reference.	x				
Design, permit, and construct new phases of the landfill as needed	x				
NATURAL AND CULTURAL RESOURCES					
The City will continue its environmental awareness and education programs through participation in the Clean Community and Adopt-a-Stream/Wetland/Highway/Lake programs; and by conducting special events, workshops, and educational programs		x			The City of Rome encourages continuing education through an aggressive Keep America Beautiful local affiliate and through our Environmental Education Center (ECO).
Consider the nomination of additional historic properties to the National Register or Georgia Register, as opportunities arise				x	The City of Rome currently manages 5 historic districts. This item is better suited as a policy, rather than a project.

PROJECT NAME/DESCRIPTION	COMPLETE	UNDERWAY	POSTPONED	DROPPED	NOTES
NATURAL AND CULTURAL RESOURCES (CON'T)					
Analyze local zoning ordinance and land use for impacts upon historic properties		x			All impacts upon historic properties with respect to ordinances and land use located within the corporate boundaries of the City of Rome are managed through the Rome/Floyd Planning Department.
Work on associated problems that impact historic properties, such as code enforcement		x			This activity is on-going with activity being managed through both the Rome/Floyd Planning Department and Building Inspection Department.
Assist local non-profit organizations to maintain and improve property owned in Historic Downtown Rome (ex. DeSoto Theater and RAHM)	x				This activity is considered to be complete and will not be included in the next short-term work performance period.
The community will continue to support a diverse and active level of cultural activity.				x	This item is better suited as a policy, rather than a project.
LAND USE					
Consider revisions to the ULDC to support the goals and objectives of the new Comprehensive Plan		x			The Rome/Floyd Planning Department is constantly reviewing the Unified Land Development Code (ULDC).
GENERAL GOVERNMENT					
The governments will develop a more equitable method of cost sharing based on level of service in accordance with the Service Delivery Strategy Act of 1997. Agreement between Cave Spring, Rome and Floyd County will be reviewed and revised in 2018		x			
Floyd County will work with The City of Rome to address the impacts of their anticipated annexation				x	Ongoing with minimal annexations in last 5 year period. This item is better suited as a policy, rather than a project.
Update service delivery through incorporation of technology in city offices		x			Efforts of service delivery are ongoing, including the use of various technologies (GIS, etc).

CITY OF CAVE SPRING

PROJECT NAME/DESCRIPTION	COMPLETE	UNDERWAY	POSTPONED	DROPPED	NOTES
ECONOMIC DEVELOPMENT					
The City will continue to focus its economic efforts towards the downtown area and encourage local governments and businesses to shop locally using signage and other means		x			
HOUSING					
The local government will actively promote redevelopment in blighted neighborhoods and preservation of the existing, healthy neighborhoods		x			Some dilapidated homes are still to be demolished
INFRASTRUCTURE, UTILITIES, SERVICES					
The City will expand the sewer distribution system and treatment facility to encourage annexation of more residential areas along the Rome Highway, Mills Road, and Spout Springs Road		x			
"The City will improve the water system so as to make it more profitable and provide fire protection. This includes improvements to the Rolater Park booster station"					
The City will reduce water leakage in the water system throughout the community		x			
The City will support the Community Day Care Center for children		x			
Renovation of City Hall	x				
Completion of second floor of Community Center			x		May not be financially feasible for the next five to ten years
The City of Cave Spring will continue to support the Welcome Center		x			
RECREATION					
At-risk and low-income youth will be encouraged to participate in organized and recreation activities		x			
Additional recreational opportunities may be provided within the neighborhoods by incorporating the use of greenways and a trails system linking downtown and Rolater Park with the residential areas of the City		x			

PROJECT NAME/DESCRIPTION	COMPLETE	UNDERWAY	POSTPONED	DROPPED	NOTES
SOLID WASTE					
Cave Spring will continue to cooperate with the City of Rome and Floyd County in operating a joint sanitary landfill facility.		x			Using Waste Industries
The City will seek to reuse and recycle 100% of its wastes		x			
NATURAL AND CULTURAL RESOURCES					
The City will support efforts to preserve the Cherokee Cabin		x			Close to completion
The City will support efforts to preserve Fairview/E.S. Brown School		x			
The City will evaluate the condition and potential future use of the Griffin Building and GSD Old Girl's Dormitory		x			Griffin portion torn down that was not able to be saved, Griffin remainder is complete
GENERAL GOVERNMENT					
The City of Cave Spring will continue a Capital Improvement Program for budgeting large capital items that will include the use of depreciation and reserve fund accounts to finance the purchase of major equipment and facilities		x			
The facilities and programs of the City will continue to comply with the Americans with Disabilities Act handicapped access requirements as required by law		x			
The governments will develop a more equitable method of cost sharing based on level of service in accordance with the Service Delivery Strategy Act of 1997		x			
The City of Cave Spring will work with the Floyd County Board of Education to address the impacts of their anticipated annexation. The population projections project that Cave Spring will add approximately 225 new residents over the next twenty years. Many of these residents will be added by annexation		x			